



**Rafael del Pino**  
**Chairman, Ferrovial**

Mr. Rafael del Pino is the Executive Chairman of Ferrovial. Prior to that he was the firm's CEO. He is also member of the Board of Zurich Insurance Group and the Blackstone International Advisory Board.

Mr. del Pino is actively involved with the academic world through membership of the MIT Corporation, IESE's International Advisory Board, the MIT Energy Initiative's External Advisory Board and the MIT Sloan European Advisory Board, and the Harvard Business School European Advisory Board. He is also a member of the Royal Academy of Engineering of Spain.

Mr. del Pino graduated in Civil Engineering from the Universidad Politécnica in Madrid (1981) and obtained an MBA from the MIT Sloan School of Management (1986).